Citywide Inclusive Sanitation Scaling and Sanitation Innovation

Training on 'Introduction to Citywide Inclusive Sanitation Approach'



Power Point Presentation with Slide-Notes for Trainer August, 2022





BILL&MELINDA GATES foundation

Introduction

This document, power point presentation with slide notes, is a supporting document for the trainers/ presenter to conduct the "Introduction to CWIS Approach" training. This is a compilation of all the slides to be presented in the training along with the notes for the trainer as of what to describe while presenting the particular slide.

Objective

The main objective of the document is to guide the content that a presenter would be discussing on each slide. To this, it also provides a preview of all the slides contained in the training along with the slide notes.

How to Use?

The document consists of slides from all session. Slide notes for each slide is presented just below the slide itself. The trainer or presenter can go through the notes and describe the slides as per the information provided in the slide notes.

For the effective use of the document, trainer or presented is recommended to use simultaneously with the 'Trainer Manual' with instructions.

Disclaimer

Material and Learning Application: This material is prepared by Environment and Public Health Organization (ENPHO) with the support of CWISAN Thematic group for Training Material Development and is to be used for training purposes only. Some of the case scenarios presented in the training are for the practice on the topic only and are completely imaginary to meet the objectives and do not bear responsibility for any resembles with any cases in real.

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Session I: Training Opening

Slide l

| Citywide Inclusive | Sanitation Scaling and S | anitation Innovation |
|---------------------------------|--------------------------|---------------------------------|
| RON-SEWERED SANITATION SYSTE | | |
| Training on Introdu | Training Opening | Sanitation Approach |
| | Resource Person | |
| | VENPHO | BULL® MELINON GATTE/Producer |

Slide 2



Introduce self, the host of the training, and welcome participants to the event. Inform participants about the training:

- a. This introductory training covers topics related to citywide inclusive training (CWIS) approach.
- b. This workshop is designed for sanitation service provider especially engaged at municipalities; engineers, department/section chiefs, focal person, etc.
- c. This training is participatory. There are different types of group activities in various sessions.

Present the objectives of the training.



| Training Structu | ire | |
|--|--|----------------------------|
| • 10 main sessions | | |
| CWIS- Concept and | Introduction | |
| CWIS Service Outco | me- Equity | |
| CWIS Service Outco | me- Safety | |
| CWIS Service Outco | me- Sustainability | |
| CWIS System Function | ons- Responsibility and Accountability | 1 |
| CWIS System Function | ons- Resource Planning and Managem | ent |
| Legal Provisions | | |
| Urban Sanitation Opt | ions | |
| Monitoring and IMIS | | |
| Applying CWIS Lens | and Site Visit | |
| | YENPHO | BILLS MELINON GATTE AND |

| 1 | 20 | 3 | 4 | 50 | 6 |
|--|---|-----------------------------|-------------------------|--|---|
| Training Opening | CWIS: Concept and Introduction | CWIS Outcome: Equity | CWIS Outcome: Safety | CWIS Outcome: Sustainability | CWIS System: Responsibility and Accountability |
| 70 | 8 | 9 | 10 | 11 | 12 |
| CWIS System: Resource Planning and Management | Legal and Institutional Framework | Urban Sanitation Options | Monitoring and IMIS | Applying CWIS Lens and Field Visit | Training Closing |

This training includes 10 main technical sessions, and a field visit is already incorporated in a session. To this, we have training opening and closing session.

If required, present all the session topics to the participants or else inform that they will be covering all these topics in the following days of the training.

Slide 6



Among the session, on day-1, above topics will be covered

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Slide 7
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For any kind of emergency, contact the host or organizer. For the easy access, the bathroom location is in...

The emergency exits are... For the first aid kit, ...





Slide 10

| Name Designation Organization Experience in urb | an sanitation | Introduction |
|--|---------------|---------------------------------|
| | VENPHO | BILLS MELINON GATTE-Semilier |

Before starting the event, let's introduce with each other. Ask participants to introduce themselves with the above points or dd it as per instruction on slide 10. Name Designation Organization Experience in Urban sanitation





Once the meta-cards with learning expectations are collected, review the expectation in the large group and discuss in which module it will be addressed Collect meta-cards and list the learning expectations of the training



| Assessment | | |
|--|-------------|-----------------|
| Pre-test form | | $\overline{()}$ |
| Same form will be used for the | e post-test | |
| To evaluate the learning | | |
| | | 5-10 minutes |
| | Kaugua | THE + MILINGA |

Inform participants about the pre and post-test and provide the form for pre-test. Provide 10 minutes time for the activity.



These are the daily schedule for the training. This can be arranged as per the requirements.

Slide 14



We believe on very participatory learning so... (present above points)





| VENEHO | BILLIMEINIM |
|--------|-------------|

Session 2: CWIS- Concept and Introduction

Slide I



Slide 2

| Constant Photo com | an posal | treatment Master Master Maste | Sanitation |
|--------------------|----------|--|------------|
| | | | 17 18 |

Link : What comes in your mind while we say Sanitation? Possible answers: toilet, hand washing, waste management, cleaning, etc.





While different things, feelings, achievements, failures or anything that come across our mind while we hear the word sanitation, but let us start from the achievement itself. Nepal achieved a huge milestone in sanitation sector by declaring the nation as an ODF and celebrated it with various programs and events.

Slide 4



This training includes 10 main technical sessions, and are currently on session 2, CWIS concept and introduction.



| Presentation | Outline | |
|-----------------------|--------------------------|-------------------------------------|
| Sanitation movemen | t in Nepal | |
| Legal provisions rela | ted to urban sanitation | |
| Current sanitation p | ractices | |
| CWIS- concept | | |
| CWIS principles and | framework | |
| CWIS perspective in | sanitation service chain | |
| | | |
| | VENPHO | BILL® MILLINON GATTLE Providence |





Nepal was declared ODF in 30th September 2019

For the ODF declaration- 56 lakh 60 thousand 2 hundred and 14 toilets were constructed with 8 years of effort.

For the same, total investment: NRS 75 arab, that is, NRS. 75 billions





Inform that the ODF movement was guided by the Sanitation and hygiene master plan, 2011 and hence forward after achieving the ODF, next target- "safely managed sanitation for all", has been set by the total sanitation guideline, 2073.





Nepal made the most significant improvement in basic sanitation between 2015 and 2020.

Slide 10

| Service Level | Definition |
|--------------------|--|
| Safely Managed | Use of improved facilities that are not shared with other households and where excreta are safely disposed of in situ or removed and treated offsite |
| Basic | Use of improved facilities that are not shared with other households |
| Limited | Use of improved facilities that are shared with other households |
| Unimproved | Use of pit latrines without a slab or platform, hanging latrines or bucket latrines |
| Open Defecation | Disposal of human faeces in fields, forests, bushes, open bodies of water, beaches or other open places, or with solid waste |

Sanitation services is defined as per the level achieved in terms of sanitation starting from open defecation to unimproved to limited to basic to safely managed sanitation where the terms are defined as above.

Slide ||



This figure shows the distribution of Nepal's household population using improved and unimproved sanitation facilities that are private,

shared with other households, or public facilities. Those using shared or public improved sanitation facilities are classified as having a

'limited' service for the purpose of SDG monitoring. Households using improved sanitation facilities that are not shared with other

households meet the SDG criteria for 'basic' sanitation service, and may be considered 'safely managed' depending on how excreta

are managed.



In general, there are two types of sanitation systems: on-site and off-site sanitation systems.

In on-site sanitation systems, the sludge is collected in containment and is desludged. For off-site sanitation, wastewater is transported through a sewer network. In either system, waste should be treated before disposal. However, due to lack of treatment systems, the common practice of on-site sanitation is desludging and disposal of fecal sludge, and flushing and forgetting the wastewater.

Slide 13



Nepal has been declared an ODF country. However, the wastewater generated from toilets is going into the environment without any treatment. Therefore, the goal of ODF, which is to safeguard the environment and public health, is not fully achieved. Fecal matter is going into the environment via several different pathways.

Trainer note: While describing the slide, make sure not to make it a "blame game."



This the consequences of all the above activities on sanitation. One intend or target the first picture, clean and safe environment while the current scenario is as in other pictures where water bodies are contaminated with FS, WW, and SW.

This is the dream that we aspire and the current situation that we live in.



| | ята та центи инт в стати и перетокования в | |
|--|--|--|
|--|--|--|

These are the consequences of unmanaged sanitation services. Or result of discharging FS and WW in the open water body.





As you can see, the whole of urban sanitary services and public health are inter-dependant and inter-related. In other words, they are an **integrated system**.

Improper toilets and containment result in groundwater pollution, impacting the health of population. Similarly, in the case of emptying and conveyance, unsafe and leakages negatively affects public health.

With the lack of treatment plants, untreated wastewater and FS gets into the environment, which has environmental and health consequences.

Moreover, occupational health and safety is always at risk, if providers of sanitary services do not use proper personal protective equipment (PPE).



DALYs for a disease or health condition are the sum of the years of life lost to due to premature mortality (YLLs) and the years lived with a disability (YLDs) due to prevalent cases of the disease or health condition in a population.

One DALY represents the loss of the equivalent of one year of full health.



Slide 18

Basically, meeting safely managed sanitation means covering all of the components of sanitation service chain.

Sanitation service chain is combination of different functional units (from the user interface that is toilet to containment, emptying and transportation to treatment and safe disposal or reuse) that allow to manage safely the waste produced from human activities in order to protect public health and the environment health

As up to the basic sanitation, availability of latrine was focused among the components of sanitation service chain. Further, other components should focused.

| | | Sust | ainable Devel | opment Goal | 5 |
|---------------------------------------|-----------------------|------------------------|---------------|---|-------------------|
| User Interface & Containment | Emptying | Canv | eyance | Treatment | End-une / Dispose |
| Sewerage – centra | alsed, decentralized, | small-scale | | | |
| WC | Sewerage net | work / Pumping | stations 🔶 | Sewage treatmen | |
| | with teacer studge in | and a second second | | | |
| WC & septic tank | Manual emptyin | g 🛶 Tra acuum truck | anster 🛏 | Faecal sludge treatment plant | End-use / Disposi |
| WC & septic tank or Pit latrine | Manual emptyin | g 🛶 Tri acuum truck | srister H | Faecal slutige treatment plant Safety covered p | End-use / Disposi |

MDG was a Toilets Only Approach, quantitative measurement

SDG calls for achieving Safely Managed Sanitation for ALL

This means inclusion of whole sanitation service chain along with the qualitative measures

Slide 20



Ask participants: What does one understand by sanitation and urban sanitation? Click and discuss definition from Total Sanitation Guideline of Nepal. Click and discuss definition of sanitation from World Health Organization (WHO). Click and explain that urban sanitation is the sanitation in the urban context. Urban sanitation can be categorized as solid waste management, fecal sludge management, or wastewater management.



Slide 21

So, out of all urban sanitation issues, why do we need to focus on FSM? Are not these all equally relevant and need to address it? Or which one is more serious for public health and why?

Slide 22



For the management of FS, which is of public health concern, many innovations are taking place, many researches are going on for the proper management from the nature based to

transformative technologies which will be discussing in detail in Urban sanitation option session

Slide 23



Ask if participants have any queries or questions. Discuss as per the requirement and interest of time.

Slide 24



What type of urban sanitation facilities are constructed in your city or municipality? Possible answers: Public toilet, drainage, FSTP, etc. Very good that is necessary enough, BUT.....



Why we construct these urban service facilities: Seek the answers and present your answers.

The main objective is to protect PUBLIC HEALTH This is only one objective of public service providers.

Slide 26



But why we get this kind of news after few months? Why is the conditions of the facilities like this- toilet and wash basin is clogged, there is no lock in the door, or there is no water or soap

What is this happening?

Share your idea around this. Possible answer Lack of plan for proper O&M Proper monitoring mechanism Lack of human resources with technical information Lack of clear mandates and accountability Not inclusive of all This is a case of public toilet only, what about others like FSTP, Drainage, DEWATS, WWTP???

Slide 27



Let's think about these questions and try to get answer while constructing such urban sanitation facilities?

Let's ensure this questions while planning...





One needs to focus on the public health outcomes and **to achieve a significant public health** impact (positive impacts)....

It's not enough to simply **provide sanitation systems and services.** As you can see from this diagram – that's pretty unstable!

These systems and services must be **city-wide**, and **inclusive** of both **formal** and **informal** areas.

For example, if its City-wide but not inclusive, it will still not achieve the desired public health outcomes.

CWIS builds on, rather than replaces, existing systems of sanitation delivery, based on resources and needs of cities and promotes sanitation systems that foster a process of continuous improvement.

CWIS creates demand for technology and business model innovation. Investments made by the private sector can become meaningful, formalized, and relevant beyond niche markets and pilots.



Citywide Inclusive Sanitation (CWIS) is a public service approach to planning and implementing urban sanitation systems to achieve outcomes summarized by Sustainable Development Goal 6: safe, equitable, and sustainable sanitation for everyone in an urban area, paying special attention to the needs of the poor, the marginalized, and women and girls.



- Access for all: Prioritize the human right of all to sanitation
- Whole sanitation system: Deliver safe management along the whole sanitation service chain
- Thriving economy: Recognise that sanitation contributes to a thriving urban economy

• Working partnerships: Commit to working in partnership to deliver citywide inclusive sanitation





Ask participants if they have any queries or questions up to now. If yes, discuss with participants.





The reason is cities are growing, population is also growing. It causing the excessive use of available sanitation facility and inadequate and poorly managed facility because of poor management of resources.



Defining all these perspectives, as the solution for urban sanitation, we need a...

Slide 34



As per the CWIS, there are 7 principles:



Divide participants into pair or in the group of 3 and ask to discuss what are the main points covered in each of the principle.

Provide 5 minutes time for the discussion and after the time ask a pair/group with Principle one to present the points discussed.

Present following slide of principle I adding to the points presented by the group. Similarly repeat the process with other groups as you proceed with other principles.





Citywide Inclusive Sanitation (CWIS) initiative support to redesigning urban sanitation service systems of cities. This approach is aimed at advancing safe, equitable, and sustained

services across each city, with a focus on ensuring services reach women, girls, and low-income communities.

By strengthening the design and implementation of core public system functions of <u>Responsibility</u>, <u>Accountability</u>, and <u>Resource Planning and Management</u>, Citywide Inclusive Sanitation (CWIS), a public service approach advance to <u>Equitable</u>, <u>Safe</u>, and <u>Sustainable</u> outcomes.



Slide 37

Equity and safety in CWIS address the above-mentioned points.

Detail on each of the points will be discuss further in each session of the CWIS framework.





CWIS address the above-mentioned points.

Detail on each of the points will be discuss further in each session of the CWIS framework.

Slide 39



CWIS address the above-mentioned points.

Detail on each of the points will be discuss further in each session of the CWIS framework.

Slide 40



Similar to the example presented earlier that of public toilet or the user interface, we need to consider applying CWIS lens through-out the sanitation service chain, from user interface to containment to desludging and transportation to treatment and to safe disposal or reuse.

Explain in detail

Example:

Containment, it should be safe and well-constructed as per the proper design, it should be affordable (may choose various technique for this or provide subsidy to the needed. For this, the responsible authority should have a clear mandate with proper monitoring mechanism for accountability part as well as should have a good resource planning and management for the same.

Similarly, it is same though-out the other components of SSC; desludging and transportation, treatment and safe disposal or reuse.

Inform participants that the CWIS approach can be implemented in any sector.

Slide 41



While we discuss on CWIS, it is an approach to make the sanitation services equitable, safe, sustainable with the fulfillment of the CWIS functions, responsibility, accountability and resource planning and management.

To this, the approach can be implied in any sector of sanitation services or in any other services. One of the example of applying CWIS is the video on next slide.



The video presented is an example of applying CWIS lens in a public toilet Similar perspective can be used in any sanitation services.





Participants are going for a group work where they will be divided into 6 groups and will be provided 5 minutes time for the activity.

Each group will get a topic as per the CWIS framework and they are to make notes on what strategies were applied in the earlier video to meet the particular component assigned to the group.

Ask them to write on the meta card the points they identified while watching video related to the topic they got.
Give 5 min and make them paste on the blank framework flex after explaining each.

| Slide 4 | 44 |
|---------|----|
|---------|----|

| Service Outcomes | EQUITY | SAFETY | SUSTAINABLITY |
|---------------------|----------------|----------------|--------------------------------------|
| System Functions | RESPONSIBILITY | ACCOUNTABILITY | RESOURCE PLANNING & MANAGEMENT |

Ask the participants into 6 groups and handover one topic to each group like safety, equity, sustainability.....

Ask them to write on the meta card the points they identified while watching video related to the topic they got.

Give 5 min and make them paste on the blank framework flex after explaining each.







| 11 110 (n.) | 111-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1- | |
|-------------|--|-----------------------------------|
| ITN-BUET | YENPHO | BILL+ MEEDNDA GATES / and area |

Session 3: CWIS Service Outcome- Equity

Slide I

| itywide Inclusive | Sanitation Scaling a | nd Sanitation Innovatio |
|--------------------|-------------------------|---------------------------|
| | | |
| CWI | S Service Outcor | ne- Equity |
| Training on Introd | uction of Citywide Incl | usive Sanitation Approach |
| | Resource Person | |
| ITN-BUET | VENPHO | BILL-MELINDA CATPS And |

Slide 2

| h | nstruction for Intro |
|----|--|
| 1. | Inform participants that they are going for a small role play. |
| 2 | For this, participants will get a scenario and a chit of paper with a role in it. |
| 3. | Inform further that as per the role assigned to them (through a chit), they are to move around the hall and stand as per the corner/ station that has been set up. |
| 4. | Ask participants if they are clear on the activity. |
| 5. | Provide a cut pieces- chit with different roles to each of the participants and ask to imagine themselves. |
| 8 | Present the case scenario. |
| 7. | After the case scenario, ask participants what kind of participation will be there in the meeting. |
| 8 | Ask participants to move around the hall and stand in the station where they think their participation level will be, |
| • | Once all the participants have placed themselves to a station, present the slide with question and discuss with participants |
| 9 | TIN-BUET BILL-MILINDA |

Carry out the activity as per the instruction on the slide.

| in an | Media person (F) | |
|---|---|--|
| Sewerage Service provider | Hardware Business (M) | |
| Waste collection vehicle or rickshaw driver (M) | Representative from industries and company in cities (M) | |
| Chairperson Mothers Group | Manager from Vegetable market (M) | |
| Chairperson Tole Improvement Committee (M) | Representative from School (F) | |
| Ward Member Female | Social worker from main cities (F) | |
| Ward Chairperson (M) | Social worker from main cities (M) | |
| Municipality - GESI contact person (F) | Squatter representatives from Municipality (F) | |
| Municipality - Health Section Chief (F) | Squatter representatives from Municipality (M) | |
| Municipality - Social Section Chief (M) | Proprietor from private Waste Management | |
| Municipality - Planning Section Chief (M) | Ward Member from Dalit | |
| Municipality - Chief Administrative Officer (M) | FSM service provider in home (M) | |
| Municipality - Deputy Mayor | Sanitation Service provider (Regular waste collector) (F) | |
| Municipality - Mayor | Sanitation Service provider (Regular waste collector) (M) | |

List of stakeholders to be printed for the role-play (refer to the lesson plan for the print)

| Before Starting. | •• | |
|--|---|---|
| Role Play | | |
| The municipality has re construction and opera operation have to be de organize a planning me | ceived a fund of Rs 3 crore an ation of FSTP. Detail planning an one by the municipality. So, Mur eting with different stakeholder | d that fund is for nd implementation and nicipality decided to rs. |
| TN-BUET | VENPHO | BILL+ MILINIM EATTL/minimum |



Slide 6

| Summary | | |
|---|---|-------------------------------|
| • In which station the | number is maximum ? Why ? | |
| • In which station the r | number is minimum ? Why ? | |
| • Don't you think this | work is relevant to all the stake | holders ? |
| How would the situa | tion be like ? | |
| Citywide inclusive S | anitation involve all the stakeho their meaning participation. | olders and assure for |
| | VENPHO | BILL+ MELINDA GATES/modern |

CWIS approach talk about inclusive and meaning engagement of the relevant stakeholders (Low income communities, sanitation workers, PWD, people living in scatter community) and their rights ,gender equity



| 1 | 2 | 3 | 4 | 50 | 6 |
|--|---|-----------------------------|-------------------------|--|---|
| Training Opening | CWIS: Concept and Introduction | CWIS Outcome: Equity | CWIS Outcome: Safety | CWIS Outcome: Sustainability | CWIS System: Responsibility and Accountability |
| 70 | 8 | 9 | 10 | 11 | 12 |
| CWIS System: Resource Planning and Management | Legal and Institutional Framework | Urban Sanitation Options | Monitoring and IMIS | Applying CWIS Lens and Field Visit | Training Closing |

This training includes 10 main technical sessions, and are currently on session 3,CWIS outcome: Equity

Slide 8

| Learning Outcom | nes | |
|---|---------------------------------|------------------------------|
| • Describe Equity and 3 | Stakeholder Engagement. | |
| Describe how equity | can be ensured in sanitation se | ervice provision. |
| | | |
| | YENPHO | BILL+MEEINIM GATE/content |

At the end of the session, participants will be able to...



Slide 10

| ??? | | |
|--|---|--|
| | | |
| Equality All have equal access to all services | Equity Provide services as per the need | Justice Services access to all without any legal issues |
| | YENPHO | BILL+ MELININ GATEL fundame |

Presenting the pictures, ask participants to analyze the picture.

Provide a minute time

Ask a participant to share his/her idea on the pictures (if possible, only in first picture and ask another participants to explain idea on other 2 pictures)

After sharing from their perspective, present the definition and explain each term and concept.

Further add on information, Equity involves "recognising that people are different and require specific support and measures to overcome the specific impediments that stand in

the way of their being able to access and use services sustainably, in this case safe sanitation and hygiene practices"





Citywide Inclusive Sanitation (CWIS) initiative support to redesigning urban sanitation service systems of cities and in the particular session will be discussing on measures to equitable sanitation services.



| Equity in C | WI | S Framework | |
|------------------------------------|------|--|---|
| Equity | • | Service reflect fairness in distr Prioritization of service quality deployment of public finance/s | ibution and y, prices, and ubsidies |
| Constitution of SDG- Sanitation | Nepa | l- Sanitation is basic human right II; accessible to all | |
| TN-BUET | | VENPHO | BILL+ MELINDA GATES-Andrea |

Explain the slide starting from the need for discussion on equity is led by the Constitution of Nepal itself as well as the SDG.

Further present what equity in CWIS means and Equity means positive discrimination, it must take sides, equity is not impartiality. Partiality in the process for the equal end result for all.

Slide 13



While discussing about the sanitation services, let us reflect:

Slide 14



Inform participants if the accessibility to sanitation services is same throughout the city, including both types of settlement (low-income community)

Ask if the services provision are proportionate or not, that is throughout the city and to the lowincome community.





Could these services even be counted in accessibility or not? Are these facilities user friendly?

Slide 16

| | hiloPost | | |
|-------------|----------------------------|--|--|
| 2 | ADR POINTS BETORIS ARTHREE | NAME LADATE CARD AND MADE MALES (2017) | |
| जेन्हर न्य | टल टाडलेट माग्दै लै | ौंगिक अल्पसंख्यक. | |
| 'छिर्नुपर्छ | 'पुरुष' लेखिएतर्फ | तर महिनावारीमा झनै | |
| सकस' | • | | |

This kind of news making headlines shows us the gender inclusion in sanitation service provision



If the services being provided are affordable or not

Paying certain charges might not be a problem to a certain group but will it be same to all? What about the person who is living his/her life on daily wages? Will it be possible to pay for each use?

Slide 18



This slide questions on the equity of the investment of each household along with the distribution of public finances.

As a core city area have a huge finance in Sewered Sanitation while the peri-urban area has less investment of public finances hence an individual households must invest hugely on sanitation services.



We are talking about chain not about this person, but the person him/herself is a relevant stakeholder. And equity is only achievable when we have engaged the relevant stakeholder which is missing while discussing about the entire sanitation service chain.

Slide 20



While discussing on the equity, are we fair with the sanitation service providers? Are we fair with the social perspective that these workers are seen through? To this, what about the special needs of women like at the time of menstruation, are they being addressed?

What about the sexual misbehavior at workplace if it is being discussed and addressed or not?

Slide 21



Sanitation workers takes these kind of life threatening risk for us but we are not able to provide them a neutral perspective, is it equitable?

Slide 22



To sum up the whole issues, we can list the issues as such:

Let us go for a group work where participants will be divided into 4 groups and each group will get a topic/ problems and issues from the slide.

The groups are to discuss on the measures to overcome such problems and issues.



For the mitigation measures, these might be some of the possible solution.

Like: mainstreaming GESI across the sanitation service chain in relevant policies, guidelines, laws, and regulations

Involving all relevant stakeholders, GESI integration, social mobilization and subsidy to the needed one.



Slide 24

For the access to the sanitation services, these kind of facilities could support with user friendly facilities



Along with user friendliness, social inclusion is not about gender. It is about individuals and groups who are disadvantaged or excluded because of their identity. For this or for gender equity and social inclusiveness, financial investment and awareness is required. To this, the investment for this group is not an additional investment but is the basic right of the group.

These kind of measures could be used for user friendly facilities. First picture- AEROSAN toilet in Patandhoka, Lalitpur Second picture- Gender friendly public toilet in Gulariya



Technical solution itself can not make the service sustainable without participation of the whole community.

Service continues in case of change in political leadership Motivating the barriers to change their mindset towards FSM To eradicate the social stigma or misconception regarding FSM

| Sli | ide | 27 |
|-----|-----|----|
| | | |

| Local Government | Some Examples related to Planning | |
|--|--|--|
| Narayan Municipality, Dailekh | Establish Breast feeding room | |
| Suklaphata Municipality, Ward no. 8, Kanchanpur | Declaration of equal wages to male and female for same work | |
| Panauti Municipality, Kavre | Declaration of equal wages to male and female for same work, Declaration to provide allowance for unmarried female | |

Some examples relating to initiation for equity







Gender intentional representation in decision-making

Slide 30

| Equitable Servic | e | |
|------------------|---|----------------------|
| | | Wages to male and |
| | | female for same work |
| | | |

Equitable services means equal wages to male and female for same work as well



Next measure for equitable services is changing our lens or perspective towards the sanitation workers and should use a neutral perspective towards the sanitation workers

Slide 32



Please click the link for English version of the video https://www.youtube.com/watch?v=NecZFRcLCuw





Optional activity: group work for a given case scenario

Refer to the lesson plan

| Key Message | | |
|---|---|-----------------------|
| Sanitation for All- Equipation basic human right | al access as defined by the con | stitution of Nepal as |
| Active participation of | f all stakeholders in decision m | aking and throughout |
| Equitable services to sanitation | all (including gender, caste, geo; | graphy, disable) in |
| Equitable sanitation set Development Goals and a set of the set | ervices with support to meet S and National Goals on Sanitatio | ustainable n |
| TN-BUET | VENPHO | BILLS MELINDM |





| TN-BUET | ENPHO | BILL+ MELINDA GATES/madaine |
|---------|-------|--------------------------------|

Session 4: Safety

Slide I



Slide 2



Play the video: https://youtu.be/Apw-dYWJmjs

Inform participants that we are now discussing on urban sanitation technologies



| Training | Structur | е | | | |
|--|---|-----------------------------|-------------------------|--|---|
| 1 | 2 | 3 | 4 | 50 | 6 |
| Training Opening | CWIS: Concept and Introduction | CWIS Outcome: Equity | CWIS Outcome: Safety | CWIS Outcome: Sustainability | CWIS System: Responsibility and Accountability |
| 70 | 8 | 9 | 10 | 11 | 12 |
| CWIS System: Resource Planning and Management | Legal and Institutional Framework | Urban Sanitation Options | Monitoring and IMIS | Applying CWIS Lens and Field Visit | Training Closing |
| | | Ven | IPHO | | TULL# MILLINOM |

This training includes 10 main technical sessions, and are currently on session 3,CWIS outcome: Safety

Slide 4



At the end of the session, participants will be able to ...



Slide 6



Citywide Inclusive Sanitation (CWIS) initiative support to redesigning urban sanitation service systems of cities and in the session will be discussing on measures to equitable sanitation services.



Services safeguard customers, workers and communities from safety and health risks by reaching everyone with safe sanitation

- Residents and city users have access to adequate toilet facilities in residential, community & public spaces, school & healthcare facilities
- Toilet facilities and waste services are managed to protect public health and environmental outcomes
- Waste disposal and treatment facilities are sufficient and operational

Slide 8



First 3 points focus on the latrine part of SSC

Second points focus on the other components of SSC



First one focus on the whole SSC

Second and third point focus on the safety of sanitation worker and safety of environment While the rest of the indicators focus on water contamination compliance, fecal oral pathway diseases and certification mechanism

Slide 10



Safety measures incorporate all the components of SSC and along with it, also includes the sanitation workers safety, environmental safety.

Slide | |



Slide 12



Only 15% of wastewater and faecal sludge is safely managed while still 85% of WW and FS is unsafe creating high health and environmental risk.

Red arrow in the diagram indicates high health risk so our ultimate aim is to attain green arrow to ensure entire safety of the city and nation.



Urban Sanitary Services And Public Health - F Diagram

Public health might face different sanitation hazards through-out sanitation service chain and might have a consequences of hazardous events.





These are some of the examples of hazardous events that are the consequences of the exposure to sanitation hazards.



What the measures for public health and safety?

Slide 16



Similarly, these are the environmental issues hindering safety



Include the identification of ground water table and distance under minimizing potential contamination of water resources and prevent the leakage of raw sewage.

Slide 18



Other aspects of safety is related to the financial issues. The financial insecurity, public health burden and less attraction of different actors to invest in sanitation and technology failure because of improper financial planning are some of the key issues.

The direct support like finance related to capacity building should also be considered while it is not given much importance.



Slide 20



Desludgers video https://www.youtube.com/watch?v=8Dx9PWJSEyo

This highlights the issues faced by the sanitation workers/ FS desludger while they are proving the services to the public.

| bocation from Inful gases a septic tank thane, nonia, sulfur ide, carbon ide, etc.) |
|---|
| fc m et m x x |

Other issues are:

Slide 22

| VENPHO | BILL+MELINON GATTE-Personal |
|--------|--------------------------------|

https://www.youtube.com/watch?v=IbqhUAO--IY Animated video

Other issues of desludgers...

Measures for OHS

- Mandatory to wear Personal Protective Equipment (PPE) to avoid any
- To avoid hazard while carrying out desludging services
- to avoid direct exposure to Faecal Sludge.
- Avoid unsafe working practices like entering into containment
- Avoid smoking while carrying out desludging services



TN-BUET

ENPHO

THE PARTINGA

| Measures | for OHS | | |
|--|--|---|--|
| Immunization Safety | on for Health and | Training Program | |
| Desludging v immunized f A &B and D | workers should be or: (Tetanus, Hepatitis iphtheria) | Training program for desludging operators including emptier on health and safety measures | |
| • First-Aid eq | uipment | Training program on use of PPE | |
| Emergency | eye wash facilities contact numbers | Training program on use of First- Aid | |
| Deworming months) | Tablets (once in three Provide medical/h to the sanita | ealth/life insurance tion workers | |
| | * | ENPHO BULLS MILINOM GATTLINGA | |



Slide 26



WASH facility for sanitation worker

https://www.youtube.com/watch?v=mQF8v2uEcfo https://www.youtube.com/watch?v=nH0MeZguXeY





Present this as an example of measure for OHS relating to the video from earlier slide. If required present the video in next slide for more information on the facility centre.

Slide 28



https://www.youtube.com/watch?v=nH0MeZguXeY





they are going for a group work. For this, participants will be provided a case and will be divided into 4 groups

| Group Activity | | |
|--------------------------------------|---|--|
| Group Work | Into 4 groups | |
| Public Health and Safety | • Provide a case | scenario on FSM |
| Environmental Safety | One topic to e out discussion | ach group and carry inline with topic |
| Financial safety | | 3. 8 |
| • OHS | What actions c ensure Safety in | an be done to n-terms of CWIS ? |
| | VENPHO | BILLS MILLINON GATTLE AND AND A |



| References | | |
|---|--------------------------|----------------------------------|
| • https://youtu.be/Apw | -dYWJmjs | |
| https://www.youtube | .com/watch?v=8Dx9PWJSEyo | |
| https://www.youtube | .com/watch?v=1bqhUAO1Y | |
| https://www.youtube | .com/watch?v=mQF8v2uEcfo | |
| • https://www.youtube | com/watch?v=nH0MeZguXeY | |
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|---------|--------|-------------------------------|
| TN-BUET | VENPHO | BILL+ MELINDA GATES/melone |

Session 5: Sustainability

Slide I



Slide 2



Ask to participants, if you want to handover this car to your child after 10 years in the very good condition and looking as new, what activities do you need to do over this time? Just like this, if we want to use our sanitation services/infrastructures, we need to do some specific activities. We are going to discuss about sustainability of sanitation services in this session.



| 1 | 2 | 3 | 4 | 5 | 6 |
|--|---|-----------------------------|-------------------------|--|---|
| Training Opening | CWIS: Concept and Introduction | CWIS Outcome: Equity | CWIS Outcome: Safety | CWIS Outcome: Sustainability | CWIS System: Responsibility and Accountability |
| 70 | 8 | 9 | 10 | 11 | 12 |
| CWIS System: Resource Planning and Management | Logal and Institutional Framework | Urban Sanitation Options | Monitoring and IMIS | Applying CWIS Lens and Field Visit | Training Closing |

This training includes 10 main technical sessions, and a field visit is already incorporated in a session. To this, we have training opening and closing session.

If required, present all the session topics to the participants or else inform that they will be covering all these topics in the following days of the training.

Slide 4

| Learning Outco | me | |
|--|-----------------------------------|----------------|
| Explain the reasons t provision. | pehind failure of sanitation serv | rice providing |
| Discuss strategies to | make sanitation services more | e sustainable. |
| | ¢. | |

At the end of the session, participants will be able to \dots



Slide 6



Like we want to pass the brand new car to our next genereation, don't we want them to use these sanitation services as well? Don't we want them to pass these facilities in good condition or do we want them to face the problem related to sanitation. Why don't we want to use this toilet anymore.



And these facilities...

Let alone passing it to next generation, we are not able to use for our own generation as all





Why can't we give such attention to these facilities, why can't we maintain it for our own purpose?

| Equitable Sanitation Service | Service Outcomes | EQUITY | SAFETY | SUSTAINABLITY |
|--|---------------------|--------------------|-------------|--------------------------------------|
| Safe Sanitation Service | | | | \smile |
| Responsible Stakeholders | System Functions | RESPONSIBI LITY | ACCOUNTABIL | RESOURCE PLANNING & MANAGEMENT |
| Accountable Stakeholders | | | | HANAGENENT |
| Proper Resource Planning a | nd Manage | ement | | |
| ITN-BUET | VEI | IPHO | | BILL+ MELINDA |

What are the reasons find the failure? Let us write 2 reasons in 2 different meta cards

Slide 10

| Sustainability | | |
|---|--------|------------------------------|
| Services are reliably and continua delivered based on | ally | |
| • effective management of | | |
| human, financial and natural resources | | |
| | YENPHO | BILL+ MILININ EATE-Andres |

What does sustainable means?

Slide | |



Based on the previous reasons – What are possible interventions to avoid the failure or to make the sanitation service sustainable?

Ask participants to come up with the interventions through different perspectives of users and service providers.

Divide participants in 5 groups and ask to discuss in group and note down the interventions to make the sanitation services more sustainable under 5 components of CWIS Framework (Equity, Safety, Responsibility, Accountability, Resource Planning and Management)

Slide 12



Ensure meaningful representation of relevant stakeholders

Ensure equitable services are accessibleuser friendly for all, Affordable charge for sanitation services Equitable provision of services Workplan and guidelines for use and operation Develop positive attitude towards sanitation profession- professional dignity

Slide 13



Safe environment:

Provision of facilities for sanitation workers Appropriate sanitation service model: Ex- Pay per use service, door to door service, etc





Creating an environment that fosters behavioral change in general public for proper use of sanitation services

Public should be made clear about the concept that the sanitation services are as important as water supply or any other











Session 6: CWIS System Function- Responsibility and Accountability Slide I



Slide 2



Relating to the responsible entity the action will be taken, as for example, when the toilet in your house is clogged, it is your responsibility

But when a drain or sewer is clogged, the responsible entity is the local governance and will act upon similarly by placing a call/ complain etc.

Now, what if the responsible entity does not respond?

Link the responses to accountability as due to lack of accountability they might not have respond and as they do not get the desired incentives (positive or negative) they might not feel accountable for their action or toward their responsibility. For this one need to have a monitoring

accountable for their action or toward their responsibility. For this one need to have a monitoring mechanism and will be discussing on it in the session.



| 1 | 2 | 3 | 4 | 5 | 6 |
|--|---|-----------------------------|-------------------------|--|---|
| Training Opening | CWIS: Concept and Introduction | CWIS Outcome: Equity | CWIS Outcome: Safety | CWIS Outcome: Sustainability | CWIS System: Responsibility and Accountability |
| 70 | 8 | 90 | 10 | 11 | 12 |
| CWIS System: Resource Planning and Management | Legal and Institutional Framework | Urban Sanitation Options | Monitoring and IMIS | Applying CWIS Lens and Field Visit | Training Closing |

This training includes 10 main technical sessions, and are currently on session 3,CWIS Functions: Responsibility and Accountability

Slide 4

| Learning Outco | mes | |
|--|---|---------------------------|
| Describe on the CW along the sanitation s | IS system function 'Responsibil ervice chain | ity' and 'Accountability' |
| Identify Key Stakehole participants' context | ders for the Responsibility and | Accountability in |
| • Explain the roles and | responsibilities for delivery of | sanitation services |
| | | |
| | VENEHO | BILL+ MELININ |

At the end of the session, participants will be able to \dots



Slide 6

| EQUITABLE | SAFE | SUSTAINABLE |
|---|--|--|
| 'Everyone benefits from services, prices and public investment equitably, with a focus on ensure social and gender inclusion | Human waste is safely managed from containment to reuse/disposal | Financial, human, environmental resources can sustain services across areas and time |

We want sanitation services to be equitable, safe and sustainable





The responsibility and accountability of relevant stakeholders including the requirement for making policy, institutional set ups and regulations

| 27 BB | Develop legal provisions, regula institutional arrangements with | tory framework and clear mandates. |
|---|---|---|
| ensure safe, equitable, and sustainable sanitation for all. | Mandate is explicitly pro-poor, a inclusive of other vulnerable group | gender intentional, and oups or status |
| Authority(ies) executes a clear public mandate to | Mandates cover all urban areas related to land tenure or artific boundaries | without exclusions ial administrative |
| | Clear and non-overlapping man entire service chain | idate covering the |



Use as a **trainer reference** to explain the point 'Mandate is explicitly pro-poor, gender intentional, and inclusive of other vulnerable groups or status' from the earlier slide.

| | Mandated authorities are delivered services | ering inclusive |
|--|--|---|
| Authority(ies) executes a clear public mandate to ensure safe equitable | Authorities deploy sufficient s execute their mandate | taff and budget to |
| and sustainable sanitation for all. | Sanitation budget is a separ- independent of water, solid v health, or environment | ate line item vaste management, |
| | • Sanitation revenue is ringfe | nced |
| | YENPHO | BILL+ MELINDW EATEL/materia |

Slide | |



Who is to be held **accountable for ensuring public goods and services** are delivered?

Particularly in the case of non-sewered sanitation, fragmented and unclear mandates, with no single entity clearly responsible for ensuring that a city's sanitation (sewered and non-sewered) is functioning effectively and inclusively

Understanding the **limits of responsibility is equally important**: often public authorities are expected to act on social needs that are beyond the scope of their legal mandate.



Present Sanitation Service Chain and ask participant who is the responsible entity for the service provision through-out the sanitation service chain? Ask participants to answer component wise. Conclude with following slide



Slide 13

The responsibility of toilet and desludging is mainly based up on the household or the individual level while the service provision responsibility of the rest of the component of the service chain rely on the local governance.

To this, the service provision through-out the SSC, rely on municipality. Although, the individual or HH are responsible up to toilet construction and desluding, what if the individual or HH are not able to construct or use it. It is the responsibility of the local governance for the services. Similarly, a private entity could be engaged and can support to local governance to provide such services as for desludging and transportation, operation and maintenance of the FSTP and WWTP and reuse of by-products.

Conclude with following slide



We know that there's a range of stakeholders involved in developing a conducive enabling environment and delivering the range of service. Let's look now at their specific roles in urban sanitation.

<u>National (or state level) government provides the overall enabling environment for Local</u> Government and community engagement.

For example, it should set policy, and the legislative, regulatory and monitoring frameworks; coordinate the multiple stakeholders to avoid gaps and overlaps, plan and provide finance for capital work; and ensure adequate human resources and technical capacity.

<u>Municipalities</u> have a crucial role in bringing out local sanitation laws and regulating them, coordinating sanitation with related basic urban services, and enforcing standards.

They need to ensure that effective sanitation service providers are in place and must monitor outcomes.

Where services interface directly with individual customers, <u>community engagement</u> is vital, to ensure that the right services are provided and that they are used.





Many factors need to come together to achieve a positive sanitation outcome. These are some of the key ones. Both the public and private sectors will typically be involved. At the upstream end of the service chain, people are usually willing to pay to free themselves of fecal waste, but they may be less willing or able to pay for the public benefits provided by the downstream parts of the chain, so public funds are usually required as well. Whoever provides the services, effective local governance is needed to provide an enabling environment, which itself depends on the national policy, legal, institutional, regulatory and financial environment.





For the SS in Trichy, HH are responsible for the construction of their own toilet and containment systems.

TWAD (Tamil Nadu Water supply and Drainage) board is responsible for the rest of the services and transfer to TCC, local government.

TCC is outsourcing the operations and maintenance to a PMC (project management consultancy).

NSS,

HH are responsible for the construction of their own toilet and containment systems- as SS

For the rest of the services, TCC is responsible where the sludge is co-treated at the STP built by TWAD board and operated by private contractors under the supervision of TCC.

| Stakeholders | Policy and Guidelines | Coordination | Collection & Transport | Treatmost | Disposal/ end use | Regulation | Copacity Building | Monitoring |
|---------------------------------|--------------------------|--------------|------------------------------|-----------|----------------------|------------|----------------------|------------|
| MoWSS and MoFALD | • | • | | | | • | • | • |
| MoPE | • | • | | | C. Cerro | • | • | • |
| Municipality/ VDC/Unility | • | | • | • | • | • | • | • |
| WUSCs | | • | • | • | • | | • | • |
| rivate Sector/ intrepreneurs | | | • | • | • | | | |
| Research/ Academia | • | | | | | | • | • |
| DPs/INGOs | | | | | | | • | |

Slide 17

The chart defined in IRF-FSM, 2017 clarifies the role and responsibilities of stakeholders. Since the documents has been prepared before the restructuring of administrative governance unit/level, the stakeholder mentioned in the chart is not as per the new structure. So need to relate with present context.

It is noteworthy that the local governments have the role on all the activities starting from the policy formulation to monitoring. Thus local government's role is crucial in FSM.

Role of local governments

- Responsible for planning and monitoring the management of fecal sludge
- Provide necessary land and access road to set up FS treatment plant
- Form committees to ensure proper implementation of FSM
- Prepare, approve and disseminate **designs, institutional mechanisms, business plans** and operational guidelines for FSM
- Engage user committees and private sector for collection, transport and reuse of fecal sludge

| th. | agency responsible for FSM services | Monitoring and Development and application of business model for service delivery |
|-----|--|---|
| 191 | Local Bodies may seek support from | different agency |
| ** | Local Bodies may/ shall establish pub per Need) which shall oversee the a implementation and monitoring of F | lic health and environment section (as ctivities related to planning, SM |

Explain this information in above 2 slides (slide number 14 to 15)

Slide 19

| Stakeholders | Policy and Goidelines | Coordination | Collection & Transport | Treatment | Disposal/ end use | Regulation | Cupacity Building | Monitoring |
|----------------------------------|--------------------------|--------------|------------------------------|-----------|----------------------|------------|----------------------|------------|
| MoWSS and MoFALD | • | • | | | | • | • | • |
| MoPE | | • | | | | | | |
| Municipality/ VDC/Utility | •8 | • | • | • | • | • | | • |
| WUSCs | | | | • | • | | • | • |
| Private Sector/ Entrepreneurs | | | • | • | • | | | |
| Research/ Acadomia | • | | | | | | • | • |
| DPs/INGOs | • | • | | | | | • | |

Explain how this slide has informed about the role of private sector in the SSC.

• Engage user committees and private sector for collection, transport and reuse of fecal sludge

| nstitution | User Interface | Containment | Collection | Transport | Treatment | Reuse |
|------------|------------------|--------------------------|------------|-----------------|--------------|------------------------|
| rivate | Building toilets | Building septic tanks | Desludging | Transport of FS | Construction | Resource recovery |
| | | | | | Operation | Sale of by Products |

Relating to the earlier slide, present the points on private sector role and engagement in providing services throughout the SSC.

Slide 21



Market discipline Individual services

- Lower prices
- Flexible response to client demand
- Expansion and movement to new areas

Shared services

Competitive tendering

Performance targets

Resource mobilisation

- Already present formally or informally
- Experienced staff
- Equipment, tools and materials
- Access to loans and own capital

But, there is a **potential downside**.

A completely free market doesn't necessarily guarantee quality, or goods and services at prices affordable to the poorest customers.

That's why we also need regulation to ensure adequate quality and affordable prices, as we discussed in the previous session.





Here we see a situation where there is no utility involved, with the municipal council playing a pivotal integrating and coordinating role. However, in practice, many of these functions are not being carried out. In addition, financing recurrent costs is a problem, and the municipality is introducing a sanitation fee to be charged on water bills collected by the water utility and passed on to the municipal council.



Ask if participants have any questions or queries and discuss accordingly

Slide 24

| Service Outcomes | EQUITY 'Fairness' in distribution and prioritization of service quality, service prices, and public finance/subsidies | SAFETY Human waste is safely managed to protect public goods | SUSTAINABLITY Resources and revenues sustain performance |
|---------------------|--|---|---|
| System Functions | RESPONSIBILITY Authority or authorities have clear mandate for ensuring inclusive, safe sanitation services | ACCOUNTABILITY Performance is transparently monitored and managed with +/- incentives | RESOURCE PLANNING & MANAGEMENT Resources are managed to support implementation of mandate and achieve goals across time / space |

Discuss in detail about +/- incentives are highlighted in accountability. If one performs greatly what is the incentives and if one performs poorly what is the consequences. This point is highlighted in the accountability part in CWIS.



Slide 26



data that is representative of the entire city, including in low-income settlements and on vulnerable groups

Authorities actively report on performance indicators with transparency

Data is used to inform and manage service delivery and enforcement of performance incentives



"Responsibility may be bestowed, but accountability must be taken. In other words, responsibility can be given or received, even assumed, but that doesn't automatically guarantee that accountability will be taken. It's possible to bear responsibility for something or someone and still lack accountability."

Slide 28



Local government, that is, municipality approves building designs and regulates and enforces prescribed standards for toilets constructed by households. ...









Responsibility, accountability and resource planning and management are related to each-other. In presence or absence of one other two are hampered.

Ask participants what the relation are between these 3. Collect participants response and present the points and discuss accordingly.





If this is the relation between responsibility and accountability, what is accountability. Let's dig further and present following slide.

| Key Messages | | |
|---|---|---------------------------------|
| Mandates must provide elements of the sanitat | e clarity on who is responsible for Ion service chain. | ensuring different |
| Formal legal mandates | and actual practice must be aligne | ed. |
| Responsibilities for sew where feasible. | vered and non-sewered sanitation | should be integrated |
| The service jurisdiction | n of mandates must include inform | nal settlements. |
| Authorities' performandata, transparency and | ce against their mandate is monit incentives. | ored and managed with |
| | YENPHO | BILL+ MELINDA GATES-Annahore |





Session 7: CWIS System Function- Resource Planning and Management

Slide I



Slide 2

| TCOMES | EQUITABLE | SAFE | SUSTAINABLE |
|--------|---|---|--|
| "NO | | | |
| | from services, prices and public investment equitably, with a focus on ensure social and | Human waste is safely managed from containment to reuse/disposal | Financial, human, environmental resources can sustain services across areas and time |

We want sanitation services to be equitable, safe and sustainable



One of the core functions to meet the equitable, safe and sustainable sanitation is RPM



| 1 | 2 | 3 | 4 | 5 | 6 |
|---|---|-----------------------------|-------------------------|--|---|
| Training Opening | CWIS: Concept and Introduction | CWIS Outcome: Equity | CWIS Outcome: Safety | CWIS Outcome: Sustainability | CWIS System: Responsibility and Accountability |
| 7 | 80 | 9 | 10 | 11 | 12 |
| CWIS Systems: Resource Planning and Manuscrement | Legal and Institutional Framework | Urban Sanitation Options | Monitoring and IMIS | Applying CWIS Lens and Field Visit | Training Closing |

This training includes 10 main technical sessions, and are currently on session 7, CWIS Functions: Resource Planning and Management



At the end of the session, participants will be able to:

- I. Explain resource planning and management along with CWIS financial framework
- 2. Analyze the financial flows of municipality and identify the gaps

Slide 6

| Presentation O | utline | |
|--|---------------------------------|------------------------------|
| Resource Planning and | d Management | |
| Financing framework | development | |
| Components of CWI | S financing framework | |
| Financing flows of mu | nicipality | |
| Financial flow through | nout SSC and gap identification | |
| Common Gaps and Is | sues with Financing Framework | s |
| | VENPHO | Bill-Minwith GATI Jonates |

Inform participants that they will be discussing on the above topics throughout the session.



Resource planning maximizes efficiency by helping to manage their utilization rates, track capacity, and monitor progress, to keep projects on budget and work on track. While discussing about RPM in CWIS, resources are effectively managed at all level-national, state and city level to fulfill the mandate across time/ space.





Inform participants that while discussing about the RPM, one should be clear about some of the questions related.

Clear financing framework- to guide sanitation budget allocation based on mandate and service area strategies

Decision making process- are the pro-poor, gender intentional and inclusive

Sanitation revenue and operating cost are managed

If the answer to anyone of the above questions is 'no' there will be a question mark in the achievement of CWIS service outcome. So as to fulfill the CWIS service outcome, one needs to deal with the questions posed and the answer to all should be yes.



For the financing framework development for the proper budget allocation or for the RPM, these things should be considered and describe as per the slide.

Slide | |



Budget allocation should be done based on the mandate and city/ service area strategies Sanitation revenue and operating cost are understood and managed , and budgets are allocated to meet targets

Slide 12



Financial flow can be explained mainly as revenue, CapEx and OpEx/CapManex
In the slide, the size of the *Thaili* is symbolic to the amount required in each stage. For ex. the cost for construction of treatment plant is larger in comparison to other meaning, the construction cost is higher than other cost.

Revenue streams comprises following provisions

- Sanitation Tax- Currently, people are paying sanitation tax along with water tariff but people who have no access to water supply are not liable to the sanitation tax. So, it could be a point of discussion that how can every people take under sanitation tax provision.
- Desludging fee (This also includes transportation fee as well)
- Tipping fee- This is the service charge that has to be paid for treatment operator to discharge FS. It also can be termed as treatment fee.
- Sales of end products (compost, biogas etc.)- Particularly, in case of nature based treatment technology, revenue from sales of end products can be enough to bear operating cost.

Capital costs is required for following activities

- Construction of containment- In Nepal, the cost of construction of containment is solely upon the household level.
- Purchase of suction vehicle- In Nepal, the private sector and municipality are providing desludging services so the capital cost for purchase of suction vehicle is solely upon the private sector or municipality.
- Construction of treatment facility- In Nepal, for the construction of treatment facility requires highest investment and operation and maintenance and most of the financial flow for this is from Government and development partners. However, engagement of private for investment in FST is one of the most challenging and equally important.

Operating costs is required for following activities

- Maintenance of containment (household level)
- emptying of the containment (household level)
- Staff salary of desludger/treatment plant operator
- Maintenance of vehicle and treatment plant
- · Packaging and cost for end products supply

Income from revenue can cover annual O&M costs

Cap Maintenance Expenditure is major maintenance which require capital cost that should be managed.

Many did not consider. At the time of the major damage, There may require capital cost for maintenance.





Present the slide as an example of financial flows.

The main source of Funding for Kampala city is Development banks and the Government of Uganda while other sources includes Development partners and household investments.

Similarly, the major portion of investment is done in the sewer network while relatively very less budget is invested on FS treatment and wastewater treatment.



Ask participants to work on the financial flows of their municipality. You may show the earlier slide as an example for their exercise

| Group Exercise: | Financial Flows | |
|-----------------|-----------------|--------------------------------|
| Funding Source | | |
| Implementer | | |
| Project | | |
| | VENPHO | BILL-MILINDA GATE Associate |

Ask participants to work on the financial flows of their municipality. You may show the earlier slide as an example for their exercise.

Inform participants that projects means the head of the budget for expenditure like health, education, sanitation and etc.





Present this slide as an example only as this is already presented in earlier session.





Present this slide as an example only as this is already presented in earlier session.



Slide 18

Explain in detail about the slide.

For both sanitation systems (SS and NSS), HH are the asset owners and finance the inhouse part of the sanitation system.

For the CapEx for SS connection s routed through state financing institutions from various International Funding Institutions (IFIs) and national schemes whereas the OpEx is managed by local governance.

In the NSS, desludging and transportation is again invested by the HH while the service is provided by the private operators and the local governance as well. The whole responsibility of the treatment and disposal is under the local governance and the service providing utility body.

The mandate for urban sanitation resides in 2 institutions:

- Local government and
- The utility (public and or private)
- If the jurisdiction of service authority is at the national, regional or city level

Slide 19

| Group Work | 3 Groups 10 minutes | |
|------------|------------------------|------------------------------|
| | YENPHO | BILL-MILIPION GATE Annual |

Ask participants to work on the financial flows of their municipality. You may show the earlier slide as an example for their exercise



| Group work | | |
|---------------|--------------------------|----------------------------|
| Copture | Sanitation Service Chain | Disposal/Reuse |
| • Service Pro | vision and Financing | |
| | VENPHO | BOL-MERVON CATTI Antone |

Again, ask participants to note the responsible entity for the service delivery and financing mechanism throughout the sanitation service chain. You may present the earlier slide for the reference.





After the presentation of the group work from earlier activity, ask participants if they felt any kind of gap in sanitation budget allocation and explain that for the gap analysis there are four steps and present as per the slide.





Going back to their earlier work, ask participants to find the key gaps in sanitation sector.

Slide 23





| Common | Gaps and Issues | |
|--------|---|------------------------------------|
| | Split responsibilities can hamper crossewered sanitation | oss-subsidies for non- |
| | Private sector engagement and compresent an opportunity, provided ba overcome | nmercial finance arriers can be |
| 112 | The misalignment of responsibilities incentives | s, decision-making and |
| 11- | • KPIs for urban sanitation are weak guide finance priorities | and insufficient to |
| | Poor and informal communities ren finace priorities | nain marginalized in |
| | YENPHO | Bull-Mintelan Gamiltonian |

| Key Message | 5 | |
|--|---|---------------------------------|
| | • Financing frameworks are key. | |
| | • Better understanding of the cos | st of CWIS is crucial |
| | Investments in software along v | vith hard infrastructure |
| | Affordability remains a constrain funding mix and viable service of | nt to a balanced lelivery |
| Real Property in the second se | Evidence based monitoring to in drive investment and address in | mprove performance, equality |
| TN-BUET | VENPHO | BUL-MULTER GATU Annual |



| 61 | Give me six hours to chop | down |
|----------|--|------------------|
| | a tree and I will spend th | e first |
| | four hours sharpening the | e axe." |
| | Abraham Lincoln, 16 th Pres | ident of USA |
| 17 M | ¢. | word of Managers |
| TIN-BUET | YENPHO | GATT(Amminum |





Session 8: Enabling Environment- Legal Framework and Institutional Arrangements

Slide I



Slide 2



Presenting first picture, what is this? Expected answer: Foundation What is the importance of such structure? Expected answer: For a strong building, foundation should be strong What other components need to be added to make it live-able? Expected answer: wall, doors and windows, roof, plaster and paint, furniture etc... As there are different enabling factors to make a house liveable, similarly to apply CWIS, particularly in FSM one needs a base or faoundation as well as an enabling environment. Hence will be discussing more on it in the session.

Slide 3

| before presenting the | learning outcome: | |
|---|---|--|
| Presenting the picture f each question) Importance of such What other composition | rom earlier slide, ask participants structure for a strong building/ h | s, (take 2 to 3 voices for ouse |
| doors and windows | roof, plaster and paint, furniture | ,etc) |
| Inform participants as t different enabling factor | hey have responded, to make a he | ouse liveable, there are |
| Similarly to work on an or foundation as well as implementation of the s environment required for | y given/ specific topic, FSM for in s an enabling factors/ environmen same. Hence, we are discussing o or the implementation of CWIS f | stance, we need a base it for the n the enabling focusing on FSM. |
| Present the learning out | tcomes of the session | |

Or to organizational policy, how a policy of an organization support for the enabling environment for a productive output/ outcomes.

Slide 4



This training includes 10 main technical sessions, and are currently on session 8, Enabling environment- Legal and institutional framework



At the end of the session, participants will be able to...

| Presentation O | utline | |
|--|---------------------------------|--|
| Enabling Environmen | t | |
| Importance of FSM F | olicy Framework and Institution | al Arrangements |
| Legal Documents on | WASH in Nepal | 23 - 24 - 20 - 2 3 - 24 - 26 - 28 - 29 - 29 - 29 - 20 - 20 - 20 - 20 - 20 |
| • FSM in Legal Docum | ents | |
| FSM in Policy Docum | nents | |
| FSM Institutional & F | legulatory Framework | |
| FSM Bylaws in Nepa | | |
| • SDG 6 : Target and In | ndicators | |
| FSM in Total Sanitation | on Guideline | |
| CWIS guideline | | |
| | VENPHO | BILL+ MIEINDW |





An environment is critical for the success of any type of investment for the **enabling improvement** for city wide FSM system. In order to understand the large variety of potential influences, the enabling conditions are classified into six categories.

- I.Government support,
- 2. Legal and regulatory framework
- 3. Institutional arrangement,
- 4. skills and capacities,
- 5. Financial arrangement and
- 6. socio-cultural acceptance

Among them, the policy and regulatory framework will be discussed in details **Slide 8**

| FSM Policy Frame | work and Institutional / | Arrangements |
|---|--|----------------------------|
| An institutional framewo | ork needs to be developed, spe | ecific to local situation, |
| Ensure successful impl | ementation of FSM systems | |
| Foster coordination ar responsibilities; | nong the stakeholders by defi | ning their roles and |
| Provide stringent and illegal FS disposal; | clear laws required to protect | the environment from |
| Encourage private sect sanitation business; | or engagement for effective s | ervice delivery and |
| FSM policy and institution | onal arrangements require stro the government | ong commitment from |
| TN-BUET | VENPHO | BILL+ MELINDA |

Why policies and institutional arrangement?



Present the figure as an example for the institutional arrangements for SSC. As illustrated in figure, there may be various stakeholders responsible for each component of SSC, starting from a different stakeholder for each of the component or simply, it can be merged with any other component. As you increase from 1 to 9 you see less stakeholders, indicating less complexity. Focus on selection of an institutional arrangement that is appropriate for the local context is crucial and may choose any of the model of stakeholder engagement as per their context. Tell participants that to the institutional set up, there are some policies and legal documents related to FSM, which they may be familiar. Ask participants "What are the available policies or legal documents on FSM in Nepal?"

Take 2 to 3 responses.



Nepal's constitution has made provision following articles under it's section 3: Fundamental right to live in the clean Environment.

- Article 30 (1) says every citizens have right to live in clean and healthy environment.
- Article 30 (2) says polluters should compensate for the loss due to the environment pollution and degradation.

Right to Health :

- Article 35 (4) says Every citizens has the right to access safe drinking water and sanitation.



| 5DG 6: Ensure availability and sustainable manageme | st of water as | 1 sanitatio | n for all | | |
|--|------------------------------|-------------------------|--------------|-----------|--------|
| Targets and Indicators | 2015 | 2019 | 2022 | 2025 | 2030 |
| Farget 6.2 By 2030, achieve access to adequate and equitable sanitation special attention to the needs of women and girls and those in vulnerable | and hygiene fo situations | r all and o | nd open d | decation | poying |
| 6.2.1 Households using improved sanitation facilities which are not shared (% |) 60M | 69.3 | 78.7 | 85.7 | 95 |
| 6.2.2 Proportion of population using latrine (%) | 67.69 | 75.7 | 83.8 | 90.0 | 98 |
| 1.2.3 Local authority areas that have declared Open Defecation Free (%) | 41' | 565 | 71.9 | 83.5 | 99 |
| 6.2.4 Sanitation coverage (%) | 704 | 77.7 | 77,5 | 83.3 | 00 |
| 6.2.5 Urban households with tollets connected to sewer systems/ proper FSM | (%) 30* | 46 | 62 | 74 | 90 |
| Target 6.3 By 2030, improve water quality by reducing pollution, elimina chemicals and materials, halving the proportion of untreated waste wate | ting damping a | and minim g recyclin | tizing relea | me of huz | ardous |
| 6.3.1 Proportion of antroated domestic warte water (%) | -904 | 80.9 | 83.1 | 76.3 | 65 |
| 6.3.2 Proportion of untreated industrial waste water (%) | 991 | 75.3 | 57.5 | 39.7 | 10 |
| 6.3.3 Proportion of bodies of water with good ambient water quality | | 1.0 | · *: | 1.24 | - |

By 2030, As per the SDG target, there is the target to achieved to 90 % by 2030. However, financial and technical constrains are not able to achieve the wastewater treatment as per target. As there are 70 % population with onsite sanitation system, FSM is very crucial which should be focused to achieve the target.

Similarly,

To reduce the untreated domestic

FSM should be implemented to improve the water quality as per the SDG target

| Sanitation) • धरायसी एवं संस्थागत तहमा <u>ठोस तथा तरन फोहोर</u> • ठो मानव मनवृषको व्यवस्थापन (Feacal Sludge कै <u>Management)</u> को तडमा व्यवस्थित संस्टीड • नग ट्यांडीमा सोडिएको प्रवर्ग बाटरसीन वर्णी नगायत अन्य क्रै | न तथा तरस फोहोर व्यवस्थापनको आधश्यकता अनुसार स्थानीय प्रविधि संचालनमा छ । अवलोकन गर्ने ।र र नगरील्मुख दोत्रमा ठोस फाहोरमैलाको व्यवस्थानको लागि बोळना तर्जुमा मएको छ |
|--|---|
| उपयुक्त प्रमाधका प्रमान भएका • हर • लगर र लगरोल्मूख क्षेत्रमा होस पराहोरमैलाको व्यवस्थानको • वर लागि स्वानिटरी ज्याण्डविज्ज साइटको पहिचान गरी • खा निर्माणको पीजना तर्जुमा भएको, मरे | । सोधने र अवलोकन गर्ने । । प्रयालीको योजना अवलोकन गर्ने (शाला मण्डा र स्वच्छ, रहेवो । नेपानी बरब्वकाइ, र स्वच्छताका सुविधाहरुमा सबैको पहुंच पुगेको छ, छैन: राम्ररी गलनमा रहेका छन् छैन् अवलोकन गर्ने, मोधने |
| A water-sealed toilet should be on tank at both household | onnected with properly designed septic and institutional level for FSM |

This is the document from the Total Sanitation Guideline 2017. As per the total sanitation guideline. There are many indicators required for the Clean and Healthy Areas and Total Sanitation oriented Areas.

It clearly mentions that to achieve Total sanitation, FSM should be a focus. It includes water-sealed toilet should be connected to properly designed septic tank at both household and institutional level for the Faecal Sludge Management

Slide 13



Present the overview showing the slide and just inform that there are 17 policy documents and 11 legal documents.



These are the legal documents that related to the Faecal sludge management. However, there is no dedicated provision for FSM.

Environmental Protection Act, 2076 (2019): The Act explicitly authorizes the Government of Nepal to set standards to reduce and regulate emission, hazardous waste, Pollution emitted by vehicles, equipment, industries, hotels, restaurants and other institutions or activities. There is no specific provisions for FSM.

The National Building Code provides guidelines among others for water supply and sanitation provision within buildings including collection and disposal of wastewater and storm water from houses and the standards for constructing the toilets' plumbing and other sanitation services.

| 1 | Policy and Legal Documents | | | |
|----|--|---|--|--|
| SN | Policy documents | Areas covered | | |
| 1. | National Policy on Solid Waste Management 2053 (1996) | Enhance public participation through include of sanitation, focused on urban and peri-urb Responsible bodies: Local bodies and SWMM | reased public awareness an areas. C. | |
| 2. | Urban Water Supply and Sanitation Sector Policy 2009 | Encourage community participation and pull partnerships in service delivery. Innovative on-site sanitation, like ECOS Responsible bodies: Municipalities, local bod agencies to take a facilitation role. | blic-private AN to be promoted. lies and NGOs, with line | |
| 3. | Kathmandu Valley Water Supply and Sanitation Sector Policy 2057 (2000) | Private sector participation to be encoursed on the sector participation of the sector management of collection, treatment and dissludge. Responsible bodies: MoUD, KVWSMB, KUK | uraged in the sposal of on-site system (L, Private sector. | |
| L. | | VENPHO | BILL+ MELININ GATE American | |

The objective of the slide is to aware participants on various documents of policies and regulations.

Slide 16

| SN | Policy documents | Areas covered | |
|----|---|--|--|
| 4. | National Water Resources Strategy (2002) and National Water Plan (2005) | On-site sanitation d Programmes. No clear management and treat Responsible bodies: Lo | evelopment within r arrangements for proper ment of sludge. cal bodies. |
| 5. | National Urban Policy 2007 | No clear provisions | |
| 6. | Fifteenth Plan 2076/77-2080/81, Approach Paper | Clarity on WWM, F discharge standard Envisioned financing sector engagement | SM, need of effluent gWWM/FSM and private in the sector |
| 7. | Conceptual Wastewater Master Plan for Kathmandu Valley (2010) | No clear provisions | |
| 1 | | VENPHO | BILL+MEINDN EATS Anders |

There are some FSM related policy and legal documents. Based on these documents, the effluent standards for wastewater and Total Sanitation Guidelines 2017 has been prepared to cover FSM.

| 8. National Sanitation and Hygiene Master Plan (2011) 9. Vision Paper, Ministry of Urban Development 2069 (2012) 9. National Urban Development Strategy 2015 9. No Clear Provisions | SN | Policy documents | Areas covered | |
|--|-----|---|---|---|
| 9. Vision Paper, Ministry of Urban Development 2069 (2012) 10. National Urban Development Strategy 2015 11. No Clear Provisions 12. No Clear Provisions | 8. | National Sanitation and Hygiene Master Plan (2011) | Decentralized sanitation optic Community and private sector waste management. Responsible bodies: Local bodies, g stakeholders. | ns preferred. r participation in overnment and sector |
| National Urban Development • No Clear Provisions Strategy 2015 | 9. | Vision Paper, Ministry of Urban Development 2069 (2012) | Increase public participation and av PPP approach. Responsible bodies: MoUD, munici | wareness and adopt palities. |
| | 10, | National Urban Development Strategy 2015 | No Clear Provisions | |



Equity: affordability or any tariff for sanitation service Safety:

Need of effluent discharge standard though we have the wastewater effluent standard for domestic WW

Slide 19



It's house owner's responsibility to have septic tank before getting building construction permission but who is responsible for desludging service or there is no legal provision/arrangement for desludging. Also, there is no dedicated disposal site.



Accountability:

There is institutional system/mechanism/regulation to have septic tank but there is no accountable body and institutional mechanism.

Who is accountable to monitor the pollution due to wastewater and feacal sludge

Slide 21



FSM institutional & regulatory framework was endorsed by Ministry of Water Supply & Sanitation in 2074 B.S. and the first document is dedicated to FSM.

The main objectives of the institutional regulatory framework, 2017 is to:

 Define specific roles and responsibilities of key institutions for the effective management and regulation of FSM; and .Provide guidance for the effective planning, implementation and monitoring of FSM services in small towns

| Stakeholders | Policy and Guidelines | Coordination | Colletion and Transportation | Treatment | Disposal/ End use | Regulation | Capacity Building | Monitoring |
|-----------------------------------|--------------------------|--------------|---------------------------------|-----------|----------------------|------------|----------------------|------------|
| MoWSS and MoFALD | • | • | | | | • | • | • |
| MoPE | • | • | | | | • | • | • |
| Munitcipality/ VDC utility | • | • | • 8 | • | • | • | • | • |
| WUSCs | | • | • 8 | • | • | | • | • |
| Private sectors/ entrepreneurs | | | • | • | • | | | |
| Research/ Academia | • | | | | | | • | • |
| DPs/ INGOs | | • | | | | | | |

Slide 22

The chart defined in IRF-FSM, 2017 clarifies the role and responsibilities of stakeholders. Since the documents has been prepared before the restructuring of administrative governance unit/level, the stakeholder mentioned in the chart is not as per the new structure. So need to relate with present context.

It is noteworthy that the local governments have the role on all the activities starting from the policy formulation to monitoring. Thus local government's role is crucial in FSM.

Role of local governments

- Responsible for planning and monitoring the management of faecal sludge
- Provide necessary land and access road to set up FS treatment plant
- Form committees to ensure proper implementation of FSM
- Prepare, approve and disseminate **designs**, institutional mechanisms, business plans and operational guidelines for FSM
- Engage user committees and private sector for collection, transport and reuse of faecal sludge



Slide 24



Specific roles of municipalities/ local government



Specific roles of municipalities/ local government

Slide 26

| Implementation as per the | Logal Depuision on Winto | rand Englishing |
|---|---|---|
| existing policies and legal documents | Policy documents – 17; Legal documents – 11. | AND SANILATION Manual Annual |
| Update and contextualize | Look Reserves Not 2014 Look Reserves Not 2014 (1997) and summaries annote flater flater (and space of the serves of | Support Veter In second George (MI) and Restored Har (2007) Support Veter Institute States Support Veter Institute Support Veter Institut |
| Analyzing gaps in the legal framework and fulfilling it at local government level | Biggenetic CDV4.CDV1 Known Environing Superior Registration (EVF4.2004) Instruct in regulation waters in superior for interlog several and scoredniae surveys in Longitude Communities and UREV.100495 and Lond Ted Communities Registrations 20040000000000000000000000000000000000 | In The pain case, the appendix have, and the pain case Magnetizatio sense frequences, maintenances for the local Constant Resemute Manne File to Automatic Market (Mark) Resemute Resemute Market File (2011) Resemute Resemute Resemute (2012) |

Analyzing gaps and fulfilling- ex. formulating FSM by-laws and other supportive documents (act and policies) to formulate it



Based on the roles and responsibilities outlined in IRF, Municipalities and RM may formulate specific regulations/bye-laws if needed, for implementing FSM in a specified local context. Such a provision for formulation of specific by-laws has been provided on Local government operations act 2074.

The scope of this FSM By-laws is primarily limited to non-sewered, on-site sanitation and covers: • Safe collection, treatment and disposal and/or reuse of faecal sludge management to an accepted standard, and

• The promotion of appropriate practices for faecal sludge management.



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• The promotion of appropriate practices for faecal sludge management.



Slide 29

First picture: the Prime Minister has expressed commitment of government on faecal sludge management by signing in the banner with slogan "We are committed for faecal Sludge Management". The event was organized by Municipal Association of Nepal.

Second picture: Minister of Water Supply signed with the commitment on WASH Mela and national event organized by Municipal Association of Nepal. It shows that government has prioritize the FSM and committed to take action.



| Key Messages | | |
|--|---|---|
| Most of the legal an | d policy documents have no clea | ar provisions for FSM; |
| As of now, FSM inst roles and responsib | itutional and regulatory framewo ilities; | ork clearly indicates |
| Based on the local of (Municipalities and Found of the local FSM policity) | context and requirements, local g Rural Municipalities) have author ies, guidelines and frameworks; | governments ity to formulate their |
| We need to work to and expertise to en | ogether to build local capacity, ex sure proper and sustainable FSM | xchange of knowledge I at the local level. |
| | YENPHO | BILLS MEEINDA GATES/conducer |







Session 9: Urban Sanitation Options

Slide I

| Citywide Inclusive | Sanitation Scaling and Sa | initation Innovation |
|--------------------|--------------------------------|--------------------------------|
| | | |
| ι | Jrban Sanitation Option | าร |
| Training on Introd | uction of Citywide Inclusive S | anitation Approach |
| | Resource Person | |
| | YENPHO | BILL-MILINIM GATEL/restored |

Slide2

| YENPHO | BILL+MILLINDA GATELO-MAN |
|--------|-----------------------------|

https://www.youtube.com/watch?v=9H_3i2A-onw&t=8s

As shown in the video to mitigate the sanitation hazards, there are various technological options and hence in the session will be discussing them



Linking to earlier session, where the need to update the sanitation technology was highlighted, inform participants that the particular session will be discussing on it.

| Sanitation Service Ch | lin | |
|--|---------------------------------|--|
| Sewered Sanitation | | |
| Onsite sanitation: Hy | ienic latrines and Containments | |
| Desludging and conve | vance in Nepal | |
| Challenges of desludg | ng and transportation service | |
| Decentralized FS treat | tment technologies | |
| Centralized FS treatment | ent technologies | |
| "Reinvent the Toilet". | Transformative Technologies | |



Explain sanitation system as it is a chain of services starting from the origin of waste/ waste generation to the end use or disposal. The whole sanitation system comprises of 5 components namely:

- I. User interface
- 2. Containment
- 3. Emptying and transportation
- 4. Treatment
- 5. Reuse and safe disposal

Explain that the main difference between the 2 sanitation systems are:

Sewered SS: there is no containment and emptying and transportation and is covered by sewered network

Non-sewered SS: the whole chain comprise of 5 components including containment and emptying and transportation

Further, explain this with following slides 6 and 7



Explain the components of the whole sanitation system comprises of in NSS:

- I. User interface
- 2. Containment
- 3. Emptying and transportation
- 4. Treatment
- 5. Reuse and safe disposal

Slide 7

| State of the second second | |
|----------------------------|--|
| | |

Explain the components of sewered system comprises of:

- I. User interface
- 2. Transportation- sewered network
- 3. Treatment

4. Reuse and safe disposal

Slide 8



Ask participants to think about the applicability of SS

Provide a minute time to think on sewered sanitation system and ask participants to share their thoughts

Take 3 to 4 points from participants and present the points of sewered sanitation Similarly, ask participants to share their thoughts on non-sewered sanitation Take 3 to 4 points from participants and present the points of sewered sanitation

Slide 9

| Advantages | Limitations |
|---|--|
| Highly preferred by users | Requires High Capex and Opex |
| No need to establish desludging service | Requires regular and high volume of flush water and produces high vol. of wastewater |
| A 11-11 | Financially not suitable for settlement with scattered HH |
| Available various efficient and high-tech options for treatment | Requires pumping mechanism in case of low gradient area |
| | Less attractive to private sector for investment |

Similarly, present the advantages and limitations of SS to participants with the slide.

Capex- Capital Expenses Opex- Operational Expenses

Slide 10



Similarly, present the advantages and limitations of Non-SS to participants with the slide.

Slide ||





Explain participants that they are going to discuss in each components of sanitation system, starting from user interface or latrine/ toilet.

Slide 13



A hygienic latrine would include all of the following:

- I. Clean with no feacal traces
- 2. Sealing of the passage between the squat hole and the pit to effectively block pathways for flies and other insect vectors, thereby breaking the cycle of disease transmission, and

3. Venting out of foul gases generated in the pit through a properly positioned vent pipe to keep latrine odor free and encourage its continual use.






| Service Outcomes | EQUITY user friendliness, access to toilet in squatter areas, public places and institutions | SAFETY User friendliness, clean and hygienic, water seal | SUSTAINABLITY Proper operation and timely maintenance |
|---------------------|--|--|---|
| System Functions | RESPONSIBILITY Guidelines for toilet construction, operation guideline and plan | ACCOUNTABILITY Monitoring as per guideline, performance monitoring- rewards or punishment as per the performance monitoring | RESOURCE PLANNING & MANAGEMENT Budgetary plan for O&M, HR management, Capacity development of HR |

Equity: user friendliness, access to toilet in squatter areas, public places and institutions Safety: User friendliness, clean and hygienic, water seal

Sustainable: Proper operation and timely maintenance

Responsibility: Guidelines for toilet construction, operation guideline and plan Accountability: Monitoring as per guideline, performance monitoring- rewards or punishment as per the performance monitoring

Resource Planning and Management: Budgetary plan for O&M, HR management, Capacity development of HR







Just mention the types of OSS. Do not go into detail. Use the photographs to clear the concept.

| Ma | king W | /ider | | Ma | king D | eeper | |
|-----|--------|--------|-----------|-----|--------|--------|-----------|
| Dia | Depth | Volume | Increment | Dia | Depth | Volume | Increment |
| 1 | 1 | 3 | - | 1 | 1 | 3 | - |
| 2 | 1 | 13 | 300% | 1 | 2 | 6 | 100% |
| 3 | 1 | 28 | 125% | 1 | 3 | 9 | 50% |
| 4 | 1 | 50 | 78% | 1 | 4 | 13 | 33% |
| 5 | 1 | 79 | 56% | 1 | 5 | 16 | 25% |
| 6 | 1 | 113 | 44% | 1 | 6 | 19 | 20% |
| 7 | 1 | 154 | 36% | 1 | 7 | 22 | 17% |



| Pit Diar | neter – P | it Capacity | | |
|----------|----------------|-----------------------|-----------------------|------------------------------|
| | Dia= 1 m | Dia = 1.25 m | Dia = 1.50 m | |
| | | | | |
| | | | | |
| | Capacity = V | Capacity = 1.6 V | Capacity = 2.25 V | |
| In | crease in diam | neter of pit signific | antly increases desig | ın life |
| | | KENPHO | 200 - 200 | BILL-MILINDA GNILL-MERING |

Just make the point that if ring is bigger, it will last long. Don't talk about the technical details.













Slide 25



Having properly functioning septic tanks for the safe disposal of on-site and off-site sanitation into the environment is a challenge.

A survey conducted by ENPHO in 2018 revealed that, outside of Kathmandu Valley, there is only 5 percent containment, which can be termed as a proper septic tank use, at the household level, and only 13 percent at the institutional level.

Generally, containment with lined tanks is considered a septic tank at both the household and institutional levels. This clearly shows the lack of understanding about septic tanks outside KTM.





the general understanding of size of septic tank is opposite to the ideal condition. The ideal condition being 3 cubic meter for 10 users, the graph at the right shows ideal condition. However, the practice is opposite of the ideal one.

Slide 27





| Service Outcomes | EQUITY 'Fairness' in distribution and prioritization of service quality, service prices, and public finance/subsidies | SAFETY Human waste is safely managed to protect public goods | SUSTAINABILITY Resources and revenues sustain performance |
|---------------------|--|---|---|
| System Functions | RESPONSIBILITY Authority or authorities have clear mandate for ensuring inclusive, safe sanitation services | ACCOUNTABILITY Performance is transparently monitored and managed with +/- incentives | RESOURCE PLANNING & MANAGEMENT Resources are managed to support implementation of mandate and achieve goals across time / space |

Equity: Subsidy to construct a proper containment,

Safety: Construction of proper septic tank as per guidelines so as to prevent from leakages Sustainability: Construction of proper septic tank as per guidelines, timely desludging Responsibility: Guidelines for septic tank construction, operation guideline for desludging, policies and by-laws to implement

Accountability: Monitoring as per guideline, performance monitoring- rewards or punishment as per the performance monitoring

Resource Planning and Management:







Manual Desludging



- The first picture is desludging of septic tank or pit whereas the second picture is desludging of containment of a dry ecosan toilet.

Dry ecosan toilet:

- is a urine diverting dry toilet (UDDT) that operates without water. It uses a differently designed pan or comode which separates feces and urine.
- Thus, separated feces is composted and used as a soil conditioner andurine is used as liquid fertilizer.
- It was introduced in 2002 by ENPHO in Nepal,

Manual desludging, in general is not safe, and is also prohibited by the government. However manual desludging of dry ecosan toilet and sulav toilet is safe.



Poop pump/Gulper is a manual operated pump which is used to pump out sludge from containment. This is basically useful and financially viable both for an entrepreneur and house owner to empty small sized containment. This equipment is not available in Nepal till date.

Slide 34



Gulpers are used for collecting sludge in Faridpur Municipality

Mechanical Emptying Using a Vacuum Tanker



Vacutug mini-tanker manufactured in Bangladesh. Source: EAWAG/SANDEC (2008)

- •A small-scaled motorised alternative to trucks.
- •Designed for areas where big trucks can not enter.
- •0.5 m³ steel vacuum tank, vacuum pump, gasoline engine.
- •The vehicle has a speed of 5 km/h (level ground)
- •Emptied by gravity or pressure

| Slide 3 | 6 |
|---------|---|
|---------|---|



Study conducted by ENPHO (2018) reveals that approximately 31% of households with pits or septic tank has been emptied at least once. Among which 73% of people do

desludging of their containment manually either using labor or by house owner themselves. While, mechanical desludging practice covers 27% of the population due to various reasons. Some of the major reasons are

- affordability,
- accessibility and
- availability of desludging services.

Slide 37





Slide 39





Desludging service is growing in the city. There are several companies who provide desludging service in the cities.

Interesting fact is, sewer line is laid down to collect fecal matter but discharging of fecal sludge into the drain is illegal. Since there is not sufficient treatment facilities in the cities, these companies discharge sludge into river via sewer, or open land. Some of the private companies dispose FS openly into their own land.

Most of the companies discharge it in a designated place with small intervention making discharge station and it goes into sewer network whereas few companies/service providers are dumping it into their private land away from the city area.

Average cost for desludging is 3-5 thousand, depending up on cities, haulage distance and containment volume

Slide 41



Technical Challenges Location of containment Access to containment Accessibility to containment No regular desludging practice Old equipment and vehicles – low efficiency Lack of proper disposal site Behavioral Issues Flushing solid waste into containment Desludging only after overflow Health and personal hygiene of the operators Social stigma Rules and Regulations Licensing system Lack of rules and regulations



| Service Outcomes | EQUITY 'Fairness' in distribution and prioritization of service quality, service prices, and public finance/subsidies | SAFETY Human waste is safely managed to protect public goods | SUSTAINABLITY Resources and revenues sustain performance |
|---------------------|--|---|---|
| System Functions | RESPONSIBILITY Authority or authorities have clear mandate for ensuring inclusive, safe sanitation services | ACCOUNTABILITY Performance is transparently monitored and managed with +/- incentives | RESOURCE PLANNING & MANAGEMENT Resources are managed to support implementation of mandate and achieve goals across time / space |

Equity: Encourage private sector engagement with subsidy while buying desludging truck, subsidy to the low income households for desludging and transportation,

Safety: Sanitation workers safety, environmental safety

Sustainability: Proper mechanism to desludge and dispose, Provisions and clear mechanism for desludging and disposal

Responsibility: Guidelines for desludging and transportation, operation guideline for desludging, policies and by-laws to implement, Licensing mechanism, rules and regulation for regular/ schedule desludging

Accountability: Monitoring as per guideline, performance monitoring- rewards or punishment as per the performance monitoring

Resource Planning and Management: Investment for the tanker, public private partnership,

Slide 44







Twin-pit for pour-flush toilets are improved **pit latrines**, which allow on-site treatment and transformation of fecal sludge into a hygienized soil amendment. This technology consists of two alternating pits connected to a pour flush toilet. Fecal

sludge is collected in the pits and allowed to slowly infiltrate into the surrounding soil. Over time, the solids are sufficiently dewatered and can be manually removed with a shovel and reused on-site, much like compost, to improve soil fertility and fertilize crops





Centralized faecal sludge treatment is the process where faecal sludge is collected from different sources using de-sludging vehicle and treated at common system. Centralized FS

treatment includes three major stages such as. solid-liquid separation, liquid treatment and solid treatment. There are three types of treatment mechanism i.e. fully nature based, fully mechanized and hybrid.

















"Reinvent the Toilet Challenge" initiated by the BMGF in 2011, continues today and supports the development and commercialization of products that:

- Remove harmful pathogens from human waste and recover valuable resources such as energy, clean water, and nutrients
- Operate "off the grid" without connections to water and sewers and require minimal electricity
- Cost less than US\$.05 cents per user per day
- Promote sustainable and profitable sanitation services and businesses in poor urban settings
- Can appeal to everyone, in developed as well as developing nations

In addition, there have been other initiatives aimed at developing "transformative technologies" – that can quickly contribute to improving safely managed sanitation.

















Nano-membrane toilet: Cranfield University







Slide 6 I

| Service Outcomes | EQUITY 'Fairness' in distribution and prioritization of service quality, service prices, and public finance/subsidies | SAFETY Human waste is safely managed to protect public goods | SUSTAINABLITY Resources and revenues sustain performance |
|---------------------|--|---|---|
| System Functions | RESPONSIBILITY Authority or authorities have clear mandate for ensuring inclusive, safe sanitation services | ACCOUNTABILITY Performance is transparently monitored and managed with +/- incentives | RESOURCE PLANNING & MANAGEMENT Resources are managed to support implementation of mandate and achieve goals across time / space |

Equity: Enough numbers of FSTPs, encourage private sector engagement as stakeholder engagement, priority for women entrepreneurship

Safety: Effective and efficient FSTPs and WWTPs,

Sustainability: proper O&M plan- implementation,

Responsibility: Guidelines for operation and maintenance, detailed operation plan, policies and by-laws to implement, guidelines and standard for effluent and treated waste Accountability: Monitoring as per guideline, performance monitoring- rewards or punishment as per the performance monitoring

Resource Planning and Management: public private partnership for operational activities, service providers investment for capital expenses













Equity:

Safety:

Sustainability: Proper plan for reuse of the by-products

Responsibility: Guidelines and standard for by-products, plans for the use of by-products Accountability: Monitoring as per standard and guideline, performance monitoring- rewards or punishment as per the performance monitoring

Resource Planning and Management: revenue generation from the by-products,











| 11 | | |
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Session 10: Monitoring and IMIS

Slide l



Slide 2

| Before | Starting | | |
|---------------------|----------------|----------------|--------------------------------------|
| Service Outcomes | EQUITY | SAFETY | SUSTAINABLITY |
| System Functions | RESPONSIBILITY | ACCOUNTABILITY | RESOURCE PLANNING & MANAGEMENT |
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CWIS focuses on promoting approaches to ensuring everyone in an urban area is served by safe, equitable, and financially viable sanitation service systems. This means systems are designed to reach the poor and to ensure human waste is safely managed along the whole sanitation service chain (safe containment to safe disposal/reuse).

Now that all the components of CWIS have been discussed in detail, what is next?



Or to organizational policy, how a policy of an organization support for the enabling environment for a productive output/ outcomes.

Slide 4



This training includes 10 main technical sessions, and are currently on session 10, Monitoring and a platform for a data management, IMIS



At the end of the session, participants will be able to ...

| Presentation Ou | itline | |
|---|---------------------|---------------------------------|
| Monitoring and impor | tance of monitoring | |
| When to carry on mo | nitoring? | |
| Importance of data in | CWIS | |
| Basic understanding or | IMIS | |
| IMIS for | | |
| Planning | | |
| Management | | |
| Monitoring and Eva | luation | |
| Interoperability of IMI | S | |
| | VENPHO | BILL+ MEEINDA GATEL Jonatore |



Monitoring is a continuous assessment that aims at providing all stakeholders with early detailed information on the progress or delay of the ongoing assessed activities.

The purpose of monitoring is to determine if the outputs, deliveries and schedules planned have been reached so that action can be taken to correct the deficiencies as quickly as possible

Slide 8



M&E for accountability commonly focuses on upward accountability to government or the funding agency. M&E is often an obligation to demonstrate that contracted work has been conducted in compliance with agreed standards or to report on results vis-à-vis plans. Downward accountability involves making accounts and plans transparent to the primary stakeholders: clients.

M&E for learning requires continuous and conscious involvement of evaluators and stakeholders in collaborative learning, allowing stakeholders to share their views, perspectives and ideas, without fear of negative consequences (Kusters et al., 2011).

Source: https://www.kit.nl/wp-content/uploads/2019/10/WPS 3-2016-web.pdf

Slide 9



Both monitoring and evaluation are essential components of effective management and together they bring the listed outcomes.

Provide evidence about the effectiveness, efficiency, strengths and limitations of programs, interventions and services;

Provide feedback to stakeholders, such as funders, community members, local authorities, regulators and other sectors;

Are essential for evidence-based approaches to programming and policy making;

Build sector knowledge and enable systematic learning;

Build an evidence base for research, policy and practice;

Enable diagnostically accurate and targeted corrective action;

Help to show accountability to stakeholders, aid sustainability and contribute to building an enabling environment.



Monitoring is an ongoing data collection process of the program outputs.

Particularly in the project pilot phase, it is important to gather detailed monitoring data to help identify and correct unforeseen weaknesses in the project design and to replicate successful features during scale-up.

Why is it important to monitor the implementation?

it provides a way to assess the crucial link between implementers and beneficiaries on the ground and decision-makers; it adds to the retention and development of institutional memory; it provides a more robust basis for raising funds and influencing policy. Performance monitoring is a systematic and periodic observation of performance over time in order to develop or verify performance records, to uncover inefficient and ineffective practices, to identify needs for services, and most important, to detect underperformance timely to avoid the further deterioration of performance. For this all, data seems to be key/ primary for all activities.

Slide ||



Ask with participants what are the significance of data and information, especially in monitoring?

Also, ask participants second questions and emphasize that the sanitation data are fragmented in different sectors.

Slide 12



- UN Water SDG 6 Global Acceleration Framework has identified "DATA" as one of the five accelerators of the SDG 6 outcome.
- The SDG 6.2 Goal is one of the goals set within SDG 6 that states By 2030, achieve access to adequate and equitable sanitation and hygiene for all and end open defecation
- To measure this,

-The 6.2.1a indicator highlights the proportion of population using safely managed sanitation services as an indicator for achieving the 6.2 goal

- Ask the audience where the proportion related information/ data is obtained/generated/ acquired from? (SDG 6.2.1a indicator)





- We have data of proportion of safely managed sanitation in the world. Yet we can see that many places still do not have data.
- We talk in extent about CWIS and applying it, yet we do not have complete data that reflects the scenario of sanitation.
- Since we do not have data of certain regions, we do not know the current status of SDG 6.2 in this region nor do we know if we will be able to meet the SDG6.2 goal by 2030
- Briefly explain the box's text



- The initial two boxes indicates the situation of SS and NSS in Nepal after ODF.

- When this data is fit into the sanitation service chain of CWIS, the disaggregated data shows missing or not applicable proportionate data.

- The X marks the inability to disaggregate the data in-spite of data availability.

- We do not have complete data, thus we cannot say what % of houses are safely managed, thus the SDG6,2 goal status is unknown and the fact that if we can reach it by 2030 is still a mystery.



- We have complete data set in Mahalaxmi thus we can
 - demarcate the sanitation regions according to SS and NSS in detail.
 - Detailed sanitation system types at house, ward-level

- Detailed life cycle cost analysis can also be carried out
- Cost analysis for upgrading all sanitation services to safely managed can also be carried out



- For SDG 6.2, data must be (Explain each individual box and its relevance)

- To attain all of the above, all existing approaches fail

- So we need a new approach that is IMIS
- IMIS is a Data-Driven System developed to catalyze CWIS approach, and achieve SDG 6.2 Outcomes
- Highlight that this new approach addresses the characteristics of good data



- IMIS is a convergence of web, mobile and GIS technology.
- IMIS consists of nine components that helps in providing current CWIS sanitation situation and preparing strategic sanitation plan
- Name the individual components and give a short description.



- IMIS is a powerful tool developed to catalyze CWIS outcome, that facilitates efficient and effective planning, management, and monitoring & evaluation of sanitation and service delivery

- Go through individual points and elaborate shorty. **Slide 19**



- We are already familiar with the service delivery chain and its different steps (highlight right top picture)
- Explain about the process flow and how complete sanitation value chain data is generated in different steps
- Also elaborate on the fact that different components generate different types of data which is compiled into a single umbrella structure within IMIS
- It digitizes all components of IMIS into a single umbrella system that is able to not only digitize the data required for CWIS but also the processes of CWIS



- Along with digitization of business chain, it also aids in different aspects as highlighted earlier
- A simple example to show the capabilities of IMIS.
- The picture shows one of the many tools of IMIS in action
- This tool calculates the total number of buildings in drawn polygon area with a certain buffer distance and provides the total number of buildings, and the sanitation system connected with it as well.
- We can also see on the right hand side that we can toggle different layers displaying different aspects of data, as well as the legends that follow.
- This allows users of IMIS to accurately generate accurate data in real time according to different parameters and boundaries that are dynamically set by the user.
- It also allows the generation of different types of GIS maps for further analysis
- This fosters the users of IMIS to make informed data backed decisions with the click of a button.

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- Here, we can see the Containment Information Management Sub-Module.
- This is one of the modules that manage the information of the containment.
- Here we can see the containment ID, the containment type, size ands its location. Within the system, we can also view which building it is connected to as well as the location of the building to which it is connected to and so on.
- This allows the users of IMIS to accurately view the containment status of the region as well as allows the user to accurately assess the current scenario of containments as well the number of new containments being built.

| Slide | 22 |
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|-------|----|

| # FSM Services Dashboard | | | 4 |
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- This is a small snippet of the dashboard of IMIS.

- Here we can easily see the total number of containments within the city, (Explain boxes in brief)
- The dashboard allows the user to quickly view the data of different aspects in real time
- It also displays different data in charts and other graphical representations making it easier to monitor and evaluate data in real time.



- This system is a dynamic system that can be further expanded to provide data to other different platforms
- It can serve as a multi-platform eco system and integrate as well as provide data to other different platforms
- Elaborate with examples about providing data to SFD development, National Dashboard and so on.

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Session break, ask participants if they have any queries and questions

| Slide 2 | 5 |
|---------|---|
|---------|---|



The Faecal Waste Flow Diagram, or SFD, is a widely used tool to visualise how well, or how badly, sanitation is working overall in a city.

The width of the arrows corresponds to the population whose faecal waste follows a safe or unsafe pathway. It also reflects how inclusive the sanitation service is, and often shows a small proportion being served by sewerage (at considerable cost to the public) and a large proportion by poorly functioning nonsewered systems, usually self-funded.

- Because it tells the overall story but with minimal technical detail, it is primarily an advocacy and prioritization tool – and not suitable for system design.
- The green arrows tell us the proportion of the population whose waste is safely managed.
- The red arrows show the extent of unsafe sanitation, but they don't tell us why the sanitation system is failing.



SFDs shows or presents the actual situation or current status of the area.



As discussing about the country, only 15% of wastewater and faecal sludge is safely managed while still 85% of WW and FS is unsafe creating high health and environmental risk.

Red arrow in the diagram indicates high health risk so our ultimate aim is to attain green arrow to ensure entire safety of the city and nation.

Slide 28



It supports a systematic process for working with stakeholders to assess the enabling environment for citywide inclusive sanitation, and to present the results in a simple and accessible way. It also includes an <u>Action Checklist</u> to help stakeholders identify and prioritise immediate and follow-up actions to improve the enabling environment for the delivery and sustained operation of inclusive sanitation services across the city. **Slide 29**



Explaining why, is the purpose of the City Service Delivery Assessment.

- The tool supports the assessment of the enabling environment for City-wide Inclusive Sanitation using a series of structured questions.
- Like the SFD, it generates simple graphics to support a systematic process for working with stakeholders and inform a dialogue to build consensus for action.
- It addresses sewered and non-sewered sanitation separately, as they are usually provided by different stakeholders, in quite different ways.
- It also includes an Action Checklist to help stakeholders identify and prioritise actions to improve sanitation on the basis of the structured assessment



Slide 31

| Key Message | | |
|--|---|-----------------------------|
| Monitoring- Regular of stakeholders | observation and recording for f | feedback to related |
| Data and Information | is one of accelerators of SDG | 6 |
| IMIS is a Data-Driven complete, reliable, rel | System and data from IMIS is a evant and real time | accessible, accurate, |
| IMIS is an interoperable platforms as well as in | le system capable of providing tegrating data into itself via AP | data to other 1 |
| IMIS brings Innovation fostering good Gover | n in overall city's sanitation syst nance | tem and services |
| Data from the system analysis with CSDA for | can be used for advocacy thro or the appropriate intervention | ough SFD and situation s |
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Hence, Monitoring is a regular observation and recording for progress updates and must be carried out continuously at different phases, giving feedback to the related stakeholders to be followed by Action points.

For monitoring one needs data and such data can be compiled through a system as IMIS, a useful management system for government, utilities and service providers which can be then presented to the stakeholders for advocacy or could be used to analyze the situation for the development of appropriate interventions through different sanitation tools like SFD and CSDA







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Slide 34
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Session 11: Applying CWIS Lens and Field Visit

Slide I

| Citywide Inclusive | Sanitation Scaling and S | anitation Innovation |
|---------------------|-----------------------------|-------------------------------|
| | | |
| | Applying CWIS lens | |
| Training on Introdu | ction of Citywide Inclusive | Sanitation Approach |
| | Resource Person | |
| | VENPHO | BILL+MELININ GATEL/ordered |

Slide 2

| Before Sta | arting | | |
|---------------------|----------------|----------------|-----------------------------------|
| Service Outcomes | EQUITY | SAFETY | SUSTAINABLITY |
| System Functions | RESPONSIBILITY | ACCOUNTABILITY | RESOURCE PLANNING & MANAGEMENT |
| | | VENEHO | BILL+MEINIM |

Till to the session, we have completed discussing on each of the component of CWIS framework and measures or interventions to make the sanitation services as per the framework. Have we gained something from the training?

What have we learnt?

Let us verify our knowledge on CWIS so will be discussing on the applying CWIS lenses in different activities/ programs.



Or to organizational policy, how a policy of an organization support for the enabling environment for a productive output/ outcomes.

Slide 4



Here in the training, this is the final technical session where one will be discussing on applying CWIS lens in the sanitation facilities after the field visit to one of the sanitation facility.



At the end of the session, participants will be able to...

| Presentation O | utline | |
|---|------------------------|---------------------------------|
| Guide on the Site visi | t | |
| Field visit to one of the | ne sanitation services | |
| Analyze through CW | IS perspective | |
| Presentation of the fir | ndings | |
| • Way forward/ what is | next? | |
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EATE Sunday







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Slide ||



Slide 12

| Group Presenta | tion | |
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Divide participants into 3 groups, provide 3 separate case scenario Provide 30 minutes to discuss on the give case study









Slide 15

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Session 12: Training Closing

Slide l



Slide 2



Till the date, we have completed all the sessions and now are going for the training closing.

| Revisiting Expe | ctations | ***** |
|-----------------|----------|------------------------------------|
| | | |
| | VENPHO | BILL® MILLINGN GATTE_Providence |

Slide 4

| Assessment | | |
|----------------------------|--------|--------------|
| Post-test form | | (3) |
| • To evaluate the learning | | (G) |
| | | 3 15 minutes |
| | VENPHO | BILLEMILINON |

Inform participants about the pre and post test and provide the form for pre-test. Provide 10 minutes time for the activity.

| Training Evaluation | | |
|------------------------------|---------------------|--|
| Evaluation Form | I | |
| • 2 voices from participants | r By | |
| | 20 minutes | |
| ITN-BUET | ENPHO BILLS MILLING | |

Inform participants about the pre and post test and provide the form for pre-test. Provide 10 minutes time for the activity.





| Group Photo | | |
|--|--------|----------------------------------|
| Request for group pho | to | |
| And close the training | | |
| | | |
| | | |
| | | |
| | YENPHO | BILLS MELINOM GATTE Associate |





| ENPHO | IHES #MEEEPREDA GATES Avendances |
|-------|-------------------------------------|